



2023-25 Biennial Capital Budget and 2023-29 Six-Year Capital Development Plan

FP&M Recommendations to the CPC

Facilities Planning & Management
December 2, 2021

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Process Summary, Next Steps and Timeline

2023-29 Six-Year Capital Development Plan

UW-Madison Strategic Priorities

University Priorities

Excellence in Teaching and Educational Achievement

Excellence in Research and Scholarship

Living the Wisconsin Idea

A Vibrant Campus Community

A High Performing Organization

*Revised based on 2020 updated UW-Madison Strategic Framework.
Changed from "chancellor priorities" to "university priorities".*

UW-Madison Revenue Generation Priorities

Grow Masters & Certificate Programs

Expand Summer Programs

Market-Based Tuition

Build Alumni Support

Grow Research Funds

Grow Enrollment

Revenue Innovation

FP&M Capital Planning Priorities

Strategic Alignment to Optimize Resources

Create Adaptable, Healthy, Sustainable, Resilient & Safe Facilities

Maximize the Use of Campus Facilities

Reduce Deferred Maintenance & Create Easily Maintainable Facilities

Revised based on new capital planning principles for 2023-25.

2023-25 Biennial Capital Budget & 2023-29 Six-Year Capital Development Planning Principles

1. Strategic alignment to optimize resources and meet campus goals
 - UW-Madison Strategic Plan priorities
 - Revenue Innovation Study recommendations
 - 2015 Campus Master Plan
 - Previously submitted priority projects
2. Create adaptable, healthy, sustainable, resilient and safe facilities
 - **Supports Chancellor Blank's *Second Nature Resilience Commitment***
 - Support university sustainability and resiliency initiatives
 - Commit to renewable energy systems and reduce our energy consumption
 - Respond to social justice, equity and inclusion
 - Commit to ecological, climate change mitigation and stormwater management initiatives
 - Continue to promote wellness, wellbeing, health and safety of our campus community
3. Maximize the use of campus facilities.
 - Reprogram, renovate and reuse existing facilities
 - **Remove underutilized and obsolete facilities** (~1.3 M GSF in the next 10 years)
 - **Prioritize new facilities to support UW-Madison's mission and align modern technologies with research needs and contemporary pedagogies**
 - **Support space utilization efficiencies**
 - **Enhance telecommuting options by creating flexible, multi-user work environments**
4. Reduce deferred maintenance & create easily maintainable facilities
 - Infrastructure and building upgrades in classroom & research buildings

2023-29 FP&M Capital Budget Review & Ranking Criteria

	Points	Wt.	TOTAL
1. Strategic alignment to optimize resources A. Project supports at least one of the university strategic priorities B. Project supports more than one university strategic priority C. Project supports revenue innovation strategies D. Project enables a future, high-priority capital project E. Project is a high priority in the SCD Facility Master Plan	25 A. 5 B. 5 C. 5 D. 5 E. 5	30	750
2. Create adaptable, healthy, sustainable, resilient & safe facilities A. Project creates new adaptable facilities or renovates existing to be more adaptable for a future use B. Project meets at least one of UW-Madison sustainability goals C. Projects meets more than one UW-Madison sustainability goal D. Project addresses ecological and/or environmental resiliency E. Project specifically supports social justice, social equity and/or outreach to minority communities	25 A. 5 B. 5 C. 5 D. 5 E. 5	20	500
3. Maximize the use of campus facilities A. Project reuses, renovates and/or remodels an existing facility with no new net GSF B. Project reuses, renovates and/or remodels an existing facility with a significant reduction in GSF C. Project is a new building addition and renovates, remodels, reuses an existing building D. Project is a new building that removes and existing building(s) with a net decrease in GSF E. Project is a new building with a net increase in GSF that maximizes reuse of other facilities	25 A. 5 B. 5 C. 5 D. 5 E. 5	20	500
4. Reduce deferred maintenance & create easily maintainable facilities A. Project recapitalizes significant building systems B. Project removes a facility with significant deferred maintenance C. Project cost of capital investment is less than the cost of annual maintenance D. Project addresses issues as identified with a low Facility Condition Assessment E. Project addresses existing safety or code issues	25 A. 5 B. 5 C. 5 D. 5 E. 5	20	500
5. Overall University support for the project	25	10	250
Note: The FP&M review & ranking process does NOT consider total project budget. Review & ranking is based on how well the projects meet the above strategic criteria.	TOTAL:		2,500

Example Review & Ranking – Engineering Building

	Points	Wt.	TOTAL
1. Strategic alignment to optimize resources A. Project supports at least one of the university strategic priorities B. Project supports more than one university strategic priority C. Project supports revenue innovation strategies D. Project enables a future, high-priority capital project E. Project is a high priority in the SCD Facility Master Plan	25 A. 5 B. 5 C. 5 D. 5 E. 5	30	750
2. Create adaptable, healthy, sustainable, resilient & safe facilities A. Project creates new adaptable facilities or renovates existing to be more adaptable for a future use B. Project meets at least one of UW-Madison sustainability goals C. Projects meets more than one UW-Madison sustainability goal D. Project addresses ecological and/or environmental resiliency E. Project specifically supports social justice, social equity and/or outreach to minority communities	25 A. 5 B. 5 C. 5 D. 3 E. 3	20	420
3. Maximize the use of campus facilities A. Project reuses, renovates and/or remodels an existing facility with no new net GSF B. Project reuses, renovates and/or remodels an existing facility with a significant reduction in GSF C. Project is a new building addition and renovates, remodels, reuses an existing building D. Project is a new building that removes and existing building(s) with a net decrease in GSF E. Project is a new building with a net increase in GSF that maximizes reuse of other facilities	25 A. 0 B. 0 C. 0 D. 0 E. 5	20	100
4. Reduce deferred maintenance & create easily maintainable facilities A. Project recapitalizes significant building systems B. Project removes a facility with significant deferred maintenance C. Project cost of capital investment is less than the cost of annual maintenance D. Project addresses issues as identified with a low Facility Condition Assessment E. Project addresses existing safety or code issues	25 A. 0 B. 5 C. 3 D. 5 E. 5	20	360
5. Overall University support for the project	25	10	250
Note: The FP&M review & ranking process does NOT consider total project budget. Review & ranking is based on how well the projects meet the above strategic criteria.	TOTAL:		1880

Themes/Trends for the 2023-29 Six-Year Plan

- **Focus on renovations, remodeling & reprogramming per BOR-SBC priorities**
- **Reduce deferred maintenance backlog via All Agency & Minor projects and building removals when possible**
- **Continue progress on enabling projects to remove Mosse Humanities Bldg**
 - 1) *L&S Academic Building (2021-23, enumerated!)*
 - 2) Frances Street Parking Facility (2023-25 enumeration?)
 - 3) Studio Labs Addition to Art Lofts (2023-25 enumeration?)
 - 4) UW Extension relocations (vacate and remove 432 N. Lake Street for Hamel Addition)
 - 5) Music Academic Facility, Addition to Hamel Music Center (2027-29, per L&S request, or sooner?)
- **Critical Projects to provide modern, state-of-the-art facilities to meet mission**
 - Engineering Hall Replacement, Phase I & II (2023-25 enumeration?)
 - Music Hall Renovations (All Agency submittal? Gift funds? Backfill program?)
 - Off-Site Collections Preservation Facility (which allows for backfill for STEM facilities)
 - Science Hall Renovation
 - South Central Campus Steam Utilities
 - Camp Randall Sports Center Redevelopment (P3?)
 - Gordon Dining Expansion/Renovation
 - MSC Recapitalization
 - Helen C. White Library Renovations
 - iBiology Addition to Birge Hall (enables site for Psychology at Noland/iBiology & enables CDIS site expansion)

UW-Madison Priorities & Capital Initiatives

Engineering Replacement Building

- Full \$300M development

Mosse Replacement (\$800+/- M)

- Art program relocates to Art Lofts via P3
- Site demolition and replacement
- Extension relocation to 1210 W. Dayton Street
- Music Phase 2: new construction 432 N. Lake St.

Libraries

- Verona off campus facility
- Memorial Library

Fluno/Pyle/Lowell Transactions

Real Estate Program – P3 Development Options

- Res Halls: 1,000 added beds for 1st-year students
- West Campus Innovation District
- Lot 91 Ramp/Housing/MMSD/Art Lofts

Historic Structures Stewardship

- Music Hall
- Science Hall
- Ag Dean's Residence

Major S/C/D capital requests

- 95 plus: \$2 B to \$3.5 B out to 2029+

Campus Facilities Assessments

- Space Utilization
- Building Removal Program

Deferred Maintenance

- ~\$1 B Program

Campus Sustainability

- Carbon Reduction
- Resiliency
- Renewable Energy
- Stormwater Mgmt-Flood Control

Advance Planning Needed

- Birge Hall Addition/iBiology (underway)
- South Central Utilities
- Physical Plant Addition (underway)
- Walnut to BacT Electrical
- Barnard Res Hall Renovation
- Adams/Tripp Res Hall Renovations
- Steenbock Active Learning (done)
- Cooper Hall Addition/Nursing (soon)

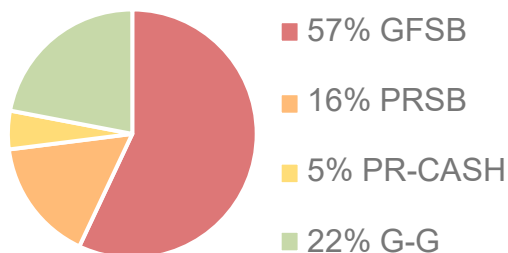
Red Text = Chancellor's Priorities

Summary of 2023-29+ SCD Submittals (June 2021)

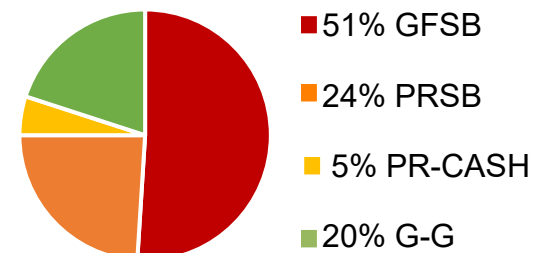
- **95 Major Projects ~\$3.2 B**

- \$ 1.7 B GFSB
- \$ 627 M PRSB
- \$ 175 M PR-Cash
- \$ 808 M Gift-Grant

2021-27 “As Submitted”



2023-29 “As Submitted”



- 60% new projects, 40% resubmitted from 2021-27 Six-Year Dev. Plan
- Less GFSB & more PRSB being requested (due to Shell Redev., Housing Renov. projects)
- What happens if the BOR obtains bonding authority for PRSB?

FP&M Initial Priority Assessment

- 19 High Priority (20%) – *critical projects to support mission & strategic vision*
- 59 Medium Priority (62%) – *important but not critical & may need to be deferred*
- 5 Low Priority (5%) – *lower priority projects that can be deferred*
- 12 Future Projects (13%) – *future projects coming up in 2029+*

2023-29+ SCD Submittals – Total Need by Fund Type

GFSB

- Engineering Building Repl, Ph I & II
- Music Academic Building
- Birge Hall Addition (iBiology)
- Ag Hall Lower-Level Renovation
- New Psychology Building
- Science Hall Renovation
- Art Lofts Renov & Addition
- Memorial Library Renov, Ph I & II
- Extension Relocation
- Walnut St Greenhouses, Ph II & III
- Campus Facility Removals
- Libraries Collection Preserv Facility
- FPM Consolidation Phys Plant Add
- WIMR West Wedge Build Out
- Helen C. White College Lib Renov
- South Central Steam Utility Repl
- ROTC Jt Services Officer Ed Bldg
- WIMR Tower III
- Walnut St to BacT Elect Duct bank
- Chamberlin AMP Library
- Steenbock Active Learning Space
- CSHP Black Start & Generator
- Dayton St Low Pressure Steam
- Music Hall Restoration
- Grainger Hall Classrooms Remod
- CFLI Relocation
- New Primate Research Center Bldg
- CSHP Chiller & Thermal Storage
- Lakeshore Res Hall Steam CW
- WI Xenotransplantation Research
- WIMR West Wedge Biobank Fac
- New Vet Med Education Building
- Gym-Nat Kinesiology Addition
- WSHP Facility Upgrade
- Ingraham Hall Utility Relocation
- Linden Dr Utility Tunnel
- Lake Safety Tower Erosion Control
- High Containment CORE Facility
- Grainger Hall Office Spaces
- WARF Floors 3, 6, 10, 11 Renov

95 Major Projects ~ \$3.2 B

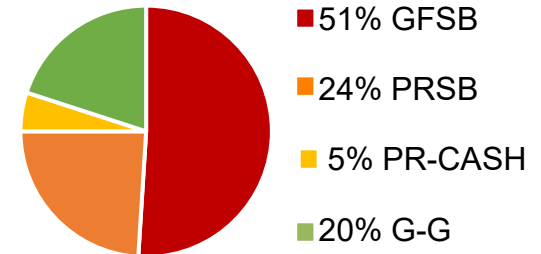
PRSB

- CRMSC (The Shell Redev)
- McClimon Track Upgrades
- Near East Recr Fields
- Fluno Center West Tower
- Gordon Renov & Addition
- Extension Relocation
- Frances St Parking Facility
- FPM Consolidation Phys Plant
- 1,000 Additional Beds for Freshmen
- South Central Steam Utility Repl
- Camp Randall Video Board
- Kronshage Hall Renovation
- Barnard Hall Renovation
- Walnut St BacT Elect Ductbank
- CSHP Black Start & Generator
- Dayton St Low Pressure Steam
- Adams & Tripp Halls Renovation
- Chadbourne Rheta's Renovation
- Liz Waters Hall Renovation
- Bradley, Cole & Sullivan Renov
- CSHP Chiller & Thermal Storage
- Dayton St Parking Facility
- Union South Hospitality Upgrades
- Fluno Garage Repairs
- WSHP Facility Upgrades
- Linden Dr Utility Tunnel
- Shell Parking Facility

Gift-Grant

- Engineering Bldg Repl, Ph I & II
- Near East Recr Fields
- Art Lofts Addition
- Plant Germplasm Facility
- Engr Hall CBE Lab Renovations
- Engr Hall Sprinklers, Ph II
- Cooper Hall Addition
- CFLI Relocation
- Marshfield Ag Station HQ Bldg
- Grainger Hall Café Remodeling
- Ag Dean's Residence Renovation
- Grainger Hall Student Spaces
- Vilas Hall Tech Ops Center
- Gym-Nat Kinesiology Addition
- WIMR Biobanking Facility
- High Containment Core Facility
- Vilas Hall 7th Floor Renovation
- UWPD Addition
- Birge Hall (iBiology)
- CRMSC (The Shell Redev)
- McClimon Track/Soccer Upgrades
- New Psychology Building
- Walnut Greenhouses, Ph II & III
- Elvehjem Building Renovation
- University Club Renovation
- Nielsen Fitness Center Addition
- Music Academic Building
- Ag Hall Lower-Level Renovation
- New Primate Center Facility
- Vet Med Education Facility

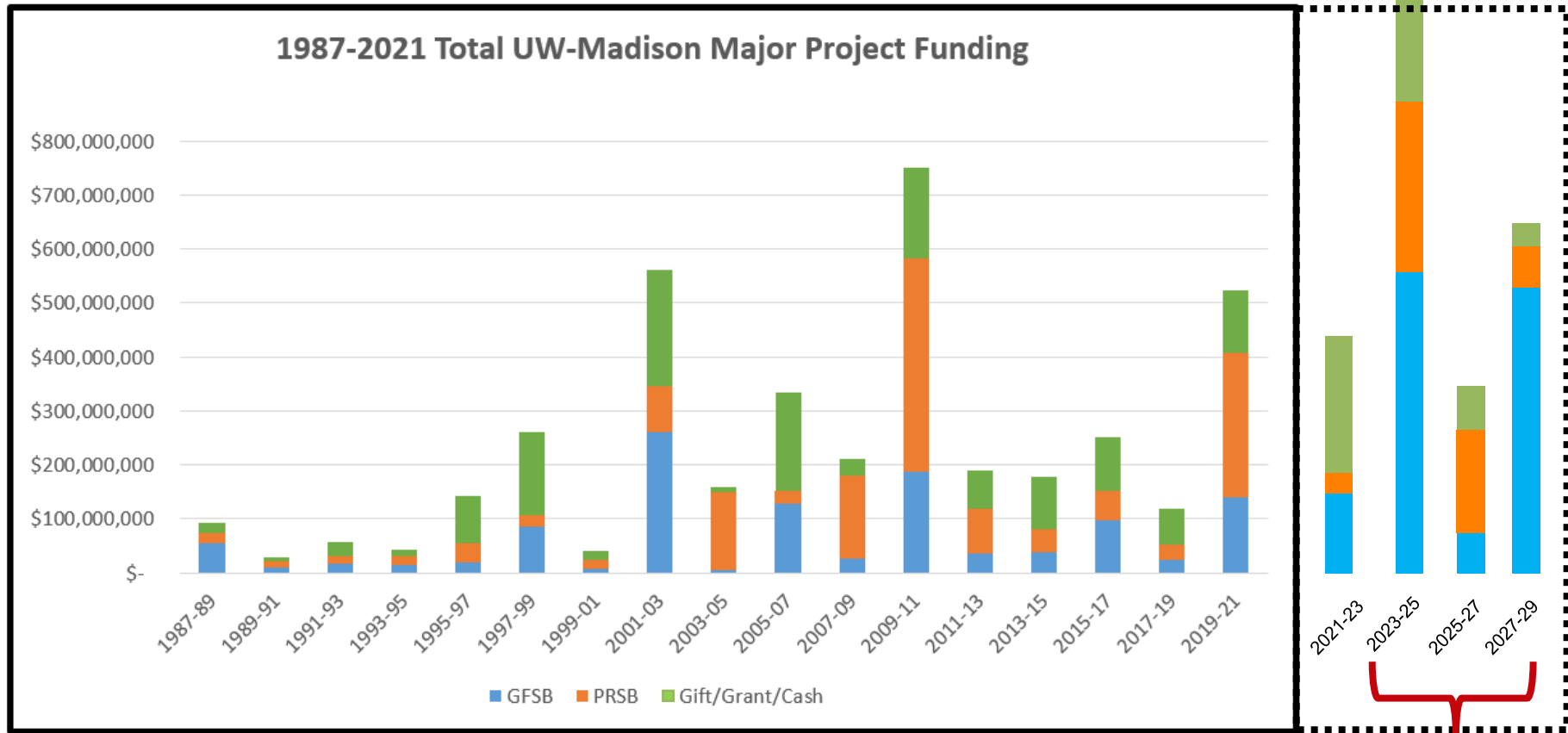
2023-29 "As Submitted"



PR-Cash

- CRMSP (The Shell Redev)
- McClimon Track/Soccer Upgrades
- Gordon Renov & Addition
- Frances St Parking Facility
- Kronshage Res Hall Renov
- Barnard Res Hall Renov
- Adams & Tripp Res Halls Renov
- Slichter Res Hall Renov
- Chadbourne Rheta's Renov
- Liz Waters Res Hall Renov
- Bradley, Cole, Sullivan Renov
- Dayton St Parking Facility
- Walnut St Parking Facility

UW-Madison Capital Projects Funding History +



Note includes \$317M Biostar projects in 2001-03 and \$250.6M for Charter St Heating Plan in 2009-11. All of the data is based on enumerated project budgets and not actual, as-built construction budgets.

2023-29 As Requested by SCDs

2023-2025 Capital Budget – FP&M Recommendations to CPC - **DRAFT**

(d. November 24, 2021)

FPM Recs	CPC Rank	ELT Rank	Project Name	Funding Source(s)	Proj. Cost \$ Million	Project Status	Notes
1			College of Engineering Replacement Building	GFSB, G-G	300.00	In Design Dev.	50/50 funding split \$150 GFSB, \$150 G-G
2			Music Hall Restoration	GFSB	25.90	Adv Plan Done	Reviewing code & program needs
3			Art Lofts Renovation & Addition*	GFSB, G-G	97.66	Adv Plan Done	Mosse enabling, Potential P3 dev.
4			Computer Science Renovation & Extension Consolidation	GFSB	15.00	In Adv Plng	Mosse enabling
5			Frances Street Parking Structure*	PRSB	31.50	Adv Plan Done	Mosse enabling, Potential P3 dev
6			Campus Facility Removals	GFSB, PRSB	0.88	In Adv Plng	Mosse enabling
7			Library Collections Preservation Facility	GFSB	36.29	Adv Plan Done	Enables library consolidation & backfill
8			FP&M Addition & Renovation	GFSB, PRSB	45.00	In Adv Plng	Enables CDIS site
9			Helen C. White College Library Renovation	GFSB	27.06	Adv Plan Done	Enables library consolidation & backfill
10			Camp Randall Memorial Sports Center Replacement*	PR, PRSB, G-G	250.00	Adv Plan Done	
11			Near East Playing Fields	PRSB, G-G	10.20	Adv Plan Done	
12			Chamberlin Hall Astronomy, Math, Physics Library Renov	GFSB	2.79	Adv Plan Done	Enables library consolidation & backfill
13			Steenbock Library Active Learning Space	GFSB	5.89	Adv Plan Done	Enables library consolidation
14			South Central Steam Utility Replacement	GFSB, PRSB	58.60	In Adv Plng	
15			Kronshage Residence Hall Renovation	PRSB	75.80	Adv Plan Done	
16			Adams & Tripp Residence Halls Renovations	PRSB	56.36	Adv Plan Done	
17			Union South Hospitality Updates	PRSB	5.00	In Adv Plng	
18			Lakeshore Path Limnology Pedestrian & Bicycle Bridge	PR-CASH	3.17	Adv Plan Don	
19			Fleet & Garage Services Facility	GFSB/PRSB	8.00	In Adv Plng	Enables FP&M Block Redevelopment
Total (19 Projects requested):					\$1,056.54 M		GFSB – \$404.28M, 38% PRSB – \$326.57M, 31% PR-CASH – \$15.77M, 4% G-G – \$309.52, 29%
* = Potential P3 Implementation							

2025-2027 Capital Budget – FP&M Recommendations to CPC - **DRAFT**

(d. November 24, 2021)

FPM Recs	CPC Rank	ELT Rank	Project Name	Funding Source(s)	Proj. Cost \$ Million	Project Status	Notes
20			Science Hall Signature Building Renovation	GFSB, G-G	112.40	Adv Plan Done	
21			Birge Hall Addition	GFSB, G-G	243.00	In Adv Plng	
22			McClimon Track/Soccer Complex Upgrades	PR, PRSB, G-G	12.00	Needs Adv Plan	Complete an Adv Plan in 2023-25
23			Gym-Nat Kinesiology Building Addition	GFSB, G-G	104.24	Needs Adv Plan	Complete an Adv Plan in 2023-25
24			Walnut Street Greenhouses, Phase 2	GFSB, G-G	8.52	Needs Adv Plan	Complete an Adv Plan in 2023-25
25			Barnard Residence Hall Renovation	PR, PRSB	10.49	Needs Adv Plan	
26			CSHP Black Start & Generation Implementation	GFSB, PRSB	69.88	Needs Adv Plan	Complete an Adv Plan in 2023-25
27			Dayton St Low Pressure Steam Upgrade	GFSB, PRSB	10.00	Needs Adv Plan	Complete an Adv Plan in 2023-25
28			Slichter Residence Hall Renovation	PR, PRSB	20.40	Needs Adv Plan	Complete an Adv Plan in 2023-25
29			Chadbourne Hall Rheta's Dining Hall Renovation	PR, PRSB	15.70	Needs Adv Plan	Complete an Adv Plan in 2023-25
30			Waters Residence Hall Renovation	PR, PRSB	74.82	Needs Adv Plan	Complete an Adv Plan in 2023-25
31			Grainger Hall Classroom Space Remodel	GFSB	2.70	Adv Plan Done	
32			Fluno Center West Tower*	PRSB	10.00	Needs Adv Plan	Complete an Adv Plan in 2023-25
33			Dayton Street Parking Facility	PR-CASH	36.00	Adv Plan Done	Complete an Adv Plan in 2023-25
34			Campus Drive Pedestrian and Bike Path Extension	PRSB	4.17	Needs Adv Plan	Complete an Adv Plan in 2023-25
35			Grainger Hall Office Space Addition	GFSB	1.30	Adv Plan Done	
36			Spring Street Parking Facility	PR, PRSB	26.5	In Adv Plng	Incls Land Acquisition
37			Memorial Union Façade Repairs	PRSB, G-G	5.00	Adv Plan Done	
Total (18 Projects requested):					\$757.78 M		GFSB – \$458.52, 61% PRSB – \$143.43, 19% PR-CASH - \$53.28, 7% G-G – \$102.50, 14%

100% Gift-Grant Funded Projects (over \$1M) no ranking - **DRAFT**

(d. November 24, 2021)

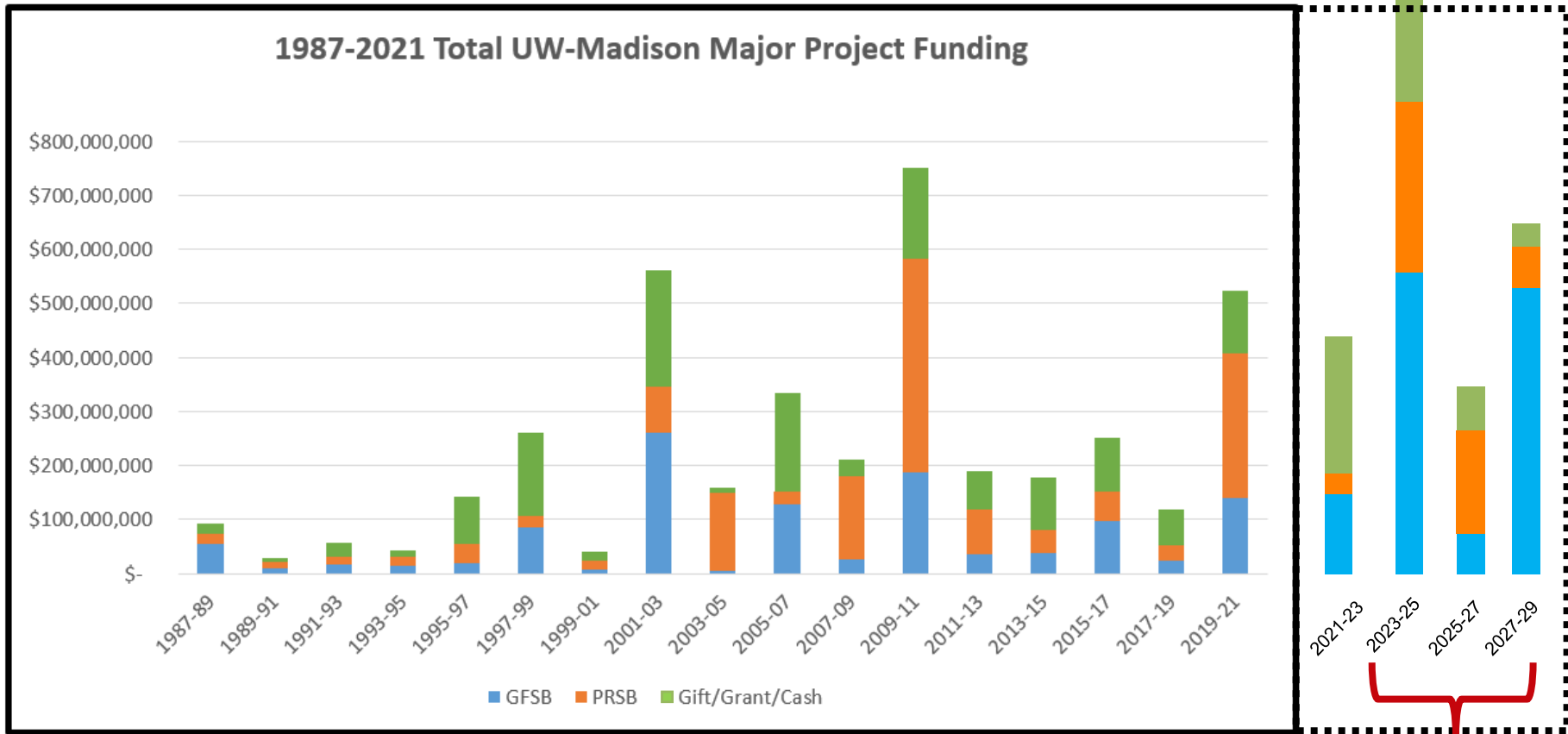
FPM Recs	CPC Rank	ELT Rank	Project Name	Schedule	Funding Source(s)	Proj. Cost \$ Million	Project Status	Notes	
---	---	---	Computer, Data & Information Sciences Building	2021-23	G-G	230.00	In Design Dev	Incls. \$5M utility costs	
---	---	---	Camp Randall Stadium Videoboard Replacement	2021-23	G-G	8.00	PO Contract?		
---	---	---	Grainger Hall Student Space Addition	TBD	G-G	3.70	Adv Plan Done		
---	---	---	Grainger Hall Café/Cafeteria Remodel	TBD	G-G	4.50	Adv Plan Done		
---	---	---	Marshfield Ag Research Station HQ Building	TBD	G-G	4.02		Adv Plan in 2022	
---	---	---	Ag Dean's Residence Renovation	2023-25	G-G	7.70	Adv Plan Done		
---	---	---	Engineering Hall CBE Instructional & Research Labs	2021-23	G-G	12.40	In Adv Plng		
---	---	---	Engineering Hall Sprinklers, Phase 2	2021-23	G-G	3.50	In Adv Plng		
---	---	---	Cooper Hall School of Nursing Addition	2025-27	G-G	25.00		Adv Plan in 2022 for '25	
---	---	---	Vilas Hall PBS WI Tech Ops Ctr Renovation (2 nd & 3 rd Fls)	TBD	G-G	3.00	Adv Plan Done		
---	---	---	Vilas Hall Floor 7 Renovation	TBD	G-G	2.94	Adv Plan Done		
---	---	---	University Club Renovations	TBD	G-G	25.00	In Adv Plng		
---	---	---	Library Mall Redevelopment	2025-29	G-G	6.00	In Adv Plng		
---	---	---	MSC Renovations	2023-25	G-G	56.00		Adv Plan in 2022 for 2023	
---	---	---	HSLC Academic Affairs, Phase 2	TBD	G-G	33.42			
---	---	---	Lakeshore Nature Preserve Outreach Center	2023-25	G-G	7.00		Adv Plan in 2022 for 2023	
---	---	---	Ingraham Hall Addition for LaFollette Institute	2027-29	G-G	65.00		Adv Plan in 2025 for 2027	
---	---	---	High Containment BSL3/ABL3 Core Facility (at URP)	2027+	G-G	TBD			
---	---	---	Primate Research Facility	2027+	G-G	TBD			
			Total (19 Projects):				~\$451.43 M		

* = Potential P3 Implementation

Proposed P3 / Alternative Delivery Projects

- Merit Hall Replacement
- Gordon Dining & Event Center Remodeling & Addition
- Art Lofts Addition, Frances St Parking Garage, MMSD & Housing
- Camp Randall Memorial (Sports) Center Redevelopment
- Revenue Innovation District Development(s)

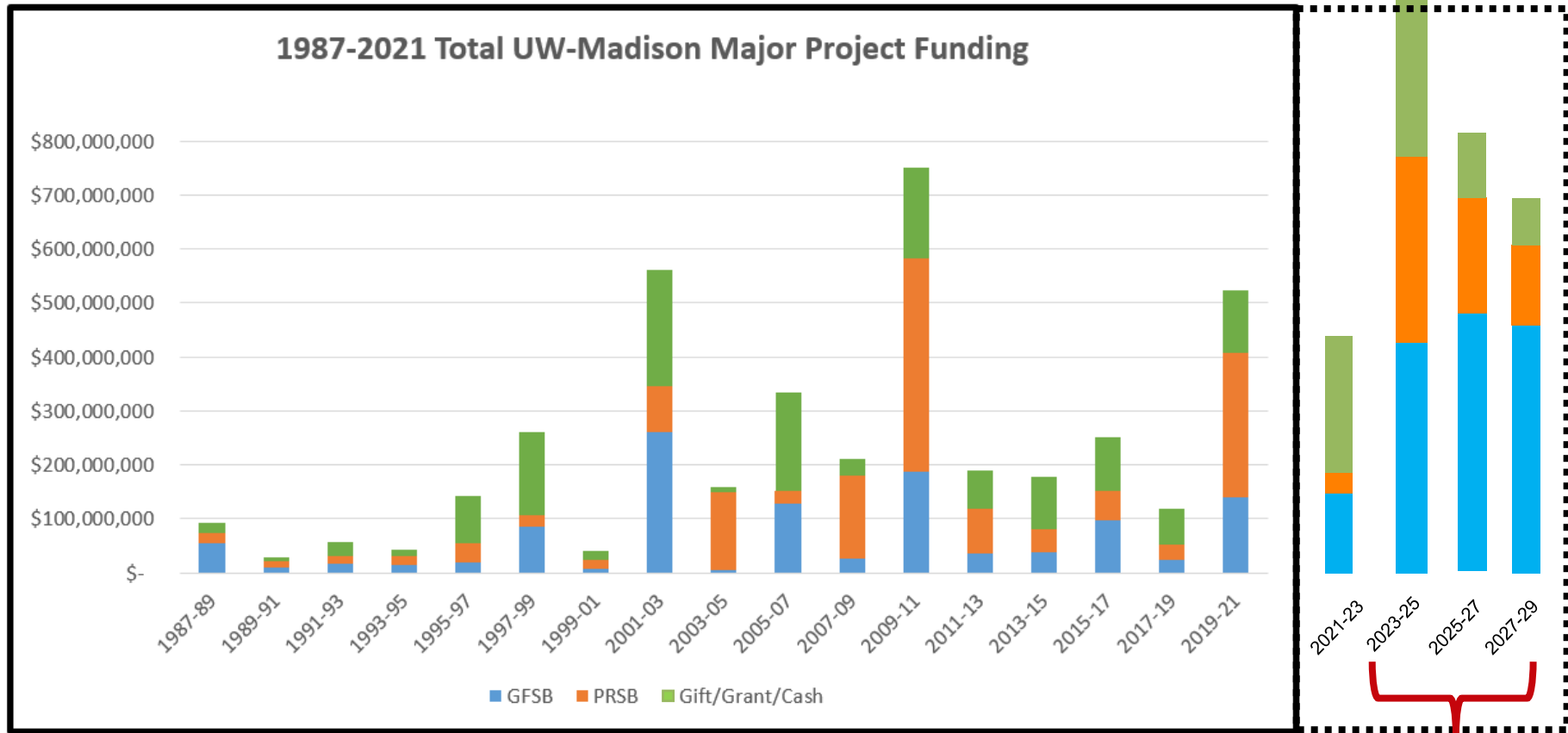
UW-Madison Capital Projects Funding History +



Note includes \$317M Biostar projects in 2001-03 and \$250.6M for Charter St Heating Plan in 2009-11. All of the data is based on enumerated project budgets and not actual, as-built construction budgets.

2023-29 As Requested by SCDs

UW-Madison Capital Projects Funding History +



Note includes \$317M Biostar projects in 2001-03 and \$250.6M for Charter St Heating Plan in 2009-11. All of the data is based on enumerated project budgets and not actual, as-built construction budgets.

**2023-29 As Recommended by FP&M
(more balanced across 6 years)**

Future Projects List (2029+)

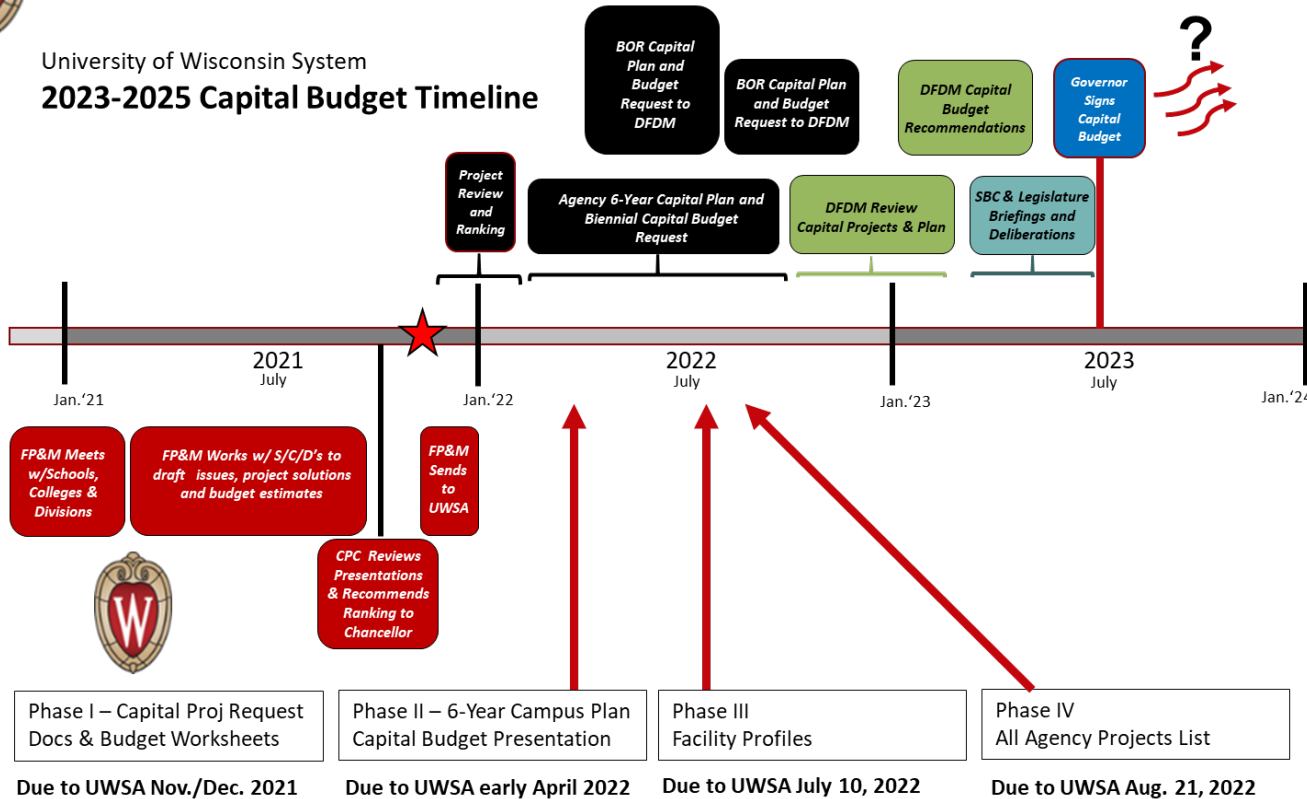
Projects were submitted but moved to the “future projects” list if no advance plan has been initiated or underway, if funding approval is not likely in the next 6 years, or if the project(s) were initially requested for out past 2029 (ie. 2029-31 or 2031+) as shown below.

- ATH – Camp Randall Stadium West Side Improvements
- CALS – Walnut Street Greenhouses, Phase 3 (2029-31)
- FPM – Linden Dr Utility Tunnel Replacement (2029-31)
- FPM – Walnut St Heating Plant Facility Upgrade (2029-31)
- FPM – Ingraham Hall Addition Utility Relocations (2031+??)
- FPM – Walnut St Tunnel Waterproofing (2031+)
- FPM – Randall/Dayton Chilled Water Piping Replacement (2031+)
- FPM – West Linden Dr Utility Upgrades (2031+)
- L&S – Ingraham Hall Addition for LaFollette Institute (2029+)
- LIB – Memorial Library Renovation, Phase 2 (2029-31)
- SMPH – WIMR Tower III (2031+)
- SVM – New Veterinary Medicine Education Facility
- UWPD – UW Police & Security Addition



Capital Planning Process Schedule

University of Wisconsin System
2023-2025 Capital Budget Timeline



Next Steps:

- FP&M Submits CPC recommendations to Chancellor & ELT for review meeting on Dec. 10, 2021
- FP&M Submits all documents to UW System on/before December 15, 2021
- FP&M meets with UWSA and presents 6-Yr Plan in early April 2022
- UW System reviews & ranks all requests with all UW institutional requests
- UW System presents the Capital Budget to Board of Regents in August 18-19, 2022 (at UW-GBY)
- UW System submits capital budget to DOA/DFD
- DOA/DFD review capital budget submittals from all state agencies (late 2022-early 2023)
- Legislative briefings & SBC hearings (spring 2023)
- Governor signs the budget bill (July 2023)



Questions?