



## Facilities Planning & Management

UNIVERSITY OF WISCONSIN-MADISON

### MEETING MINUTES - APPROVED

#### Campus Planning Committee

February 11, 2021

WebEX Virtual Meeting

8:30am to 10:00am

#### 1. CALL TO ORDER

Present: Duncan Carlsmith, Joel Gerrits, Elizabeth Harris, Mark Markel, Shelby O'Connor, Kurt Paulsen, Andrew Pietroske, Ryan Pingel, Ian Robertson, Cameron Scarlett, Karl Scholz, Bret Shaw, Linsey Steege (left mtg early), Lindsey Stoddard-Cameron, Eric Wilcots

Excused: Craig Berridge, Derrick Buisch, Yevgenya Grinblat, Elizabeth Sadowski, Mario Trujillo,

FP&M: Rob Cramer, Gary Brown, Daniel Einstein, Alex Frank, Chad Hinman, Rob Kennedy, Brent Lloyd, Kip McMahan, Missy Nergard, Dennis Rodenberg, Margaret Tennesen, Cindy Torstveit, Aaron Williams

Guests: Chris Bruhn, Lindsey Honeyager, Alex Roe, Kurt Stephenson, Kate Sullivan

#### 1. CALL TO ORDER:

- a. Scholz called to order at 8:30am

#### 2. OLD BUSINESS:

- a. Approval of December 17, 2020 Minutes (**Action Item**)
  - i. Motion by Markel, second by Wilcots. Minutes approved unanimously
- b. Status report on 2021-23 Capital Budget (Brown)
  - i. Cramer –Status report on 2021-23 Capital Budget as submitted to Department of Administration (DOA) by UW System & the Board of Regents.
    1. Markel: Is there an anticipated amount of money coming out of this proposal?
      - a. Cramer: We anticipate an interesting and lively discussion as this makes its way through the different entities. The lessons of COVID are also going to weigh heavily on the decision-making process.
      - b. Provost: In the previous budget there was an aggressive investment in capital. Does this mean they will continue that sort of investment or will we revert to normal?
      - c. Cramer: We will land in the middle of the two bookends mentioned. The reality of our built environment is that many of our existing buildings cannot be reused for current needs to meet our mission. That said, new buildings will be part of the solution and we just need to make that case specific to UW-Madison.
      - d. Roe: We have great hope that Gov. Evers is going to recommend a good deal of the proposed Capital Budget.
    2. Paulsen: How does the UW-Madison request line up relative to the overall System request?
      - a. Roe: Start with repair/renovation and then go into replacement. The projects in the budget follow that order. We start out with All-Agency

projects then go to Minor Facilities (deferred maintenance projects), instructional space, these are the top three priorities. Music Hall was not asked to be a top priority, but it is a restoration project and is higher in the list. However, any project on the list the university can advocate for with the legislature. Lower ranked items are no less important, they are new buildings and not prioritized in the listing.

### 3. NEW BUSINESS

- a. 2021-25 Biennial Capital Budget (BCB) Planning Process (Brown)
  - i. Presentation of the Capital Budget Timeline. Governor Evers should be coming out with his recommendations in the next couple weeks.
  - ii. We are currently meeting with Schools, Colleges, Divisions (SCD) and ensure they meet the June 4, 2021 milestone to submit their prioritized listing for consideration. FP&M will work with the SCD's over the summer to prepare for the Fall CPC project presentations.
  - iii. Our campus recommendations are due to UW System in late 2021.
  - iv. Wilcots: What is the fate of projects that do not get into the 2021-23 budget? How should the committee be thinking about these going forward?
    1. Brown: We'll know hopefully by early July which projects are enumerated. Any project not enumerated will be resubmitted into the review process and be ranked again by the CPC this coming Fall. This holds true to the SCD's project submittals from two years ago. SCD's need to continue to submit requests so campus can build out the Capital Budget and identify our needs.
- b. 2023-29 Six-Year Capital Planning Principles (Brown)
  - i. Review of 2021-23 Planning Principles and revisions to 2021-27 Six-Year Planning Principles.
    1. Strategic alignment to optimize resources and meet campus goals
      - a. UW-Madison Strategic Plan priorities
      - b. Revenue Innovation Study recommendations
      - c. 2015 Campus Master Plan
      - d. Previously submitted priority projects
    2. Create adaptable, healthy, sustainable, resilient and safe facilities (Supports institutions Second Nature Resilience Commitment)
      - a. Support university sustainability and resiliency initiatives
      - b. Commit to renewable energy systems and reduce our energy consumption
      - c. Respond to social justice, equity and inclusion
      - d. Commit to ecological, climate change mitigation and stormwater management initiatives
      - e. Continue to promote wellness, wellbeing, health and safety of our campus community
    3. Maximize the use of campus facilities
      - a. Reprogram, renovate and reuse existing facilities
      - b. Remove underutilized and obsolete facilities
      - c. Prioritize new facilities to support UW-Madison's mission and align modern technologies with research needs and contemporary pedagogies
      - d. Support space utilization efficiencies
      - e. Enhance telecommuting options by creating flexible, multi-user work environments
    4. Reduce deferred maintenance and create easily maintainable facilities
      - a. Infrastructure and building upgrades in classroom and research buildings.
  - ii. Scholz: These principles matter. They provide guidance for the 2023-29 six-year planning process and also for all the request from the SCDs, there will be a process to rank requests based on the rubric and these principles.
    1. Wilcots: How do these principles align with UW System planning principles?
      - a. Roe: This is a good question and UW System is only just beginning to have discussions about the 2023-25 approach and priorities. How do we

encourage to develop the campus to meet the pedagogical needs, which will could involve new facilities? We haven't fully investigated where these align in the new priorities. In the last two biennium's the board has focused on the topic of STEM, is this still a priority and what new priorities exist is still in discussion. UW System should have this determined around the June timeframe.

- b. Cramer: UW-Madison is starting this first. DOA will have priorities that they will bring forward later as well as UW System. UW wants to be intentional around sustainability and hopefully prioritize going forward.
  2. Brown: Referenced the current broad UW Board of Regent Physical Development Principles understanding their priorities.
  3. Robertson: If a project gets recommended to move forward by the Chancellor. As SCDs prepare these packages there was extra information needed late in the process. What can SCD's submit upfront to make a more complete and compelling case when compiling materials for presenting to the Board?
    - a. Brown: We need to remain nimble and flexible. We try and forecast to the best of our ability, by the time it gets submitted to DOA there may be a short notice request.
    - b. Robertson: Should the items that were requested late last biennium be submitted as part of the 'base' package upfront? Swing space recommendations is an example.
    - c. Brown: Yes, especially with swing space, but there may still be additional information requests based on priorities from all entities.
    - d. Roe: There are new members of the legislature and in the State Building Commission. They are asking questions about how the pandemic has impacted business as usual. We will need to be clearer on the implications of not doing something.
    - e. Robertson: The College of Engineering had a good working relationship with FP&M and UW System. SCDs should be providing this information in our initial submittal packages. Please include these items in the requirement list.
    - f. Brown: Crystal Potts is the Director of State Relations for UW-Madison.
  4. Brown: There is an upcoming committee meeting on March 11, 2021. We will bring back any revisions and also introduce the ranking process and then have more information on the status of the 2021-23 Capital Budget.
4. ANNOUNCEMENTS:
- a. Meeting materials available: <https://cpla.fpm.wisc.edu/planning/campus-planning-committee-cpc/>
  - b. Next meeting will be March 11, 2021
  - c. March 11, 2021 Meeting - Space Utilization discussion.
    - i. Scholz: This is an important topic for campus. How has COVID affected the institution? It affects the way we teach. It affects the way we use space on campus. Space utilization is a complex topic as a decentralized institution also the issues around culture and professional development related to space and the workplace.
    - ii. Stoddard: The new UW-Madison Language Initiative. There is interest in figuring out ways to recognize the multiplicity of languages spoken on campus and in-line with social justice and think about indigenous languages in particular. Can layers on the campus map be one way of approaching a richer Campus Map if financial resources are not available to physical signage.
    - iii. Brown: Appreciate the idea and will note to the committee members tasked with this project.
  - d. March 22, 2021 Meeting – Updating exterior campus signage and requesting a subcommittee out of the CPC.
5. ADJOURN
- a. Scholz adjourned meeting at 9:25am.