



## Facilities Planning & Management

UNIVERSITY OF WISCONSIN-MADISON

### MEETING MINUTES - APPROVED

#### Campus Planning Committee

October 17, 2019

School of Education – 1000 Bascom Mall

Room 159 – Wisconsin Idea Room

8:30am to 10:00am

- CALL TO ORDER
  - Present: Craig Berridge, Joel Gerrits, Aristotle Georgiades, Mark Markel, Tina Marshalek, Shelby O’Conner, Kurt Paulsen, Andrew Pietroske, Ian Robertson, Karl Scholz, Liz Sadowski, Ben Sharp, Bret Shaw, Linsey Steege, Lindsey Stoddard Cameron, Clifford Thurber, Mark Wells, Eric Wilcots
  - Excused: Yevgenya Grinblat, Leon Shohet, Julie Zachman
  - FP&M: David Darling, Rhonda James, Brent Lloyd, Kip McMahan, Bo Muwahid, Missy Nergard, Cindy Torstveit, Aaron Williams, Jesse Luckey Winters
  - Guests: Chris Bruhn, Lindsey Honeyager, Carrie Kruse, Kristen Roman, Ellen Rosner, Doug Sabatke, Mark Silbernagel, Randi Smith, Kurt Stephenson
  - a. Scholz, committee chair, called the meeting to order at 8:30am.
- OLD BUSINESS
  - a. Approval of Meeting Minutes from September 26, 2019. (ACTION ITEM)
    - **A motion by Paulson, seconded by Gerrits, to approve minutes as revised.**
- CAPITAL BUDGET PRESENTATIONS (Refer to Slide Deck)
  - a. NOTE: Presentations in slide deck were taken out of order, notes indicate order at meeting.
  - b. College of Letters & Science (L&S), Interim Dean Eric Wilcots
    - 37 departments, a number of these are ranked very high, but in poor facilities.
    - L&S teaches over 80% of the credits for freshman and sophomores.
    - Summary of 2015-2018 Master Plan process and assessment of facilities.
      - 1.5M GSF.
      - 27 buildings in the assessment study.
    - Summary of the Facility Quality Index (FQI).
      - 1972 was construction of last new building in the college – Weeks Hall.
      - 9 buildings with an FQI over .7 (indicates a removal discussion should occur).
      - Mosse Humanities building was not part of assessment – would be an FQI of 1.
    - Priority list is comprised of 5 projects suggesting \$700M in investment.
  - c. Project: New Humanities Hall – focus of presentation.
    - \$72M, 5 floors, 115,000 GSF – located on the block south of Grainger Hall.
    - Current estimate, \$70M to address existing building deficiencies.

- New Humanities building would relocate a number of study units to the block south of Grainger Hall, thereby freeing up space around the L&S College.
  - Proposed building location places it within close proximity to student population.
- d. Project: Ingraham Hall Addition.
  - \$45M, 56,000 GSF, gift funded – located on N. Charter St. attached to existing building.
- e. Project: New Computer Science, Statistics, & iSchool Building.
  - \$150M, 225,000 GSF, gift funded – located east of the Discovery Building.
- f. Project: New Psychology, Communication Sciences & Disorders, and Center for Healthy Minds building
  - \$150M, 240,000 GSF – located on existing Noland Zoology Building block.
- g. Project: Birge Hall Addition/Renovation for Integrative Biology (Zoology) and Botany
  - \$175M, 180,000 GSF Addition and 175,000 GSF Renovation
  - Strategic Objectives:
    - Address current facility deficiencies and reduce deferred maintenance
    - Maximize utility of existing space
    - Enhance student learning, curricular experiences, and access
    - Grow and support faculty and staff excellence
    - Promote synergies across departments and programs in research, teaching, and learning
    - Enable future development as reflected in the Campus Master Plan
  - Cameron: This proposal from L&S is demonstrating the value of investment as a way the university can show and support diversity and inclusion.
    - Wilcots: Proposes a real center of excellence for campus in the units and provides the spaces for identities to be celebrated and supported.
  - Geogiades: Is there consideration for the School of Music?
    - Wilcots: Music is being decanted currently. No accommodation for art in what was just presented.
    - Scholz: This is Phase 2 to decant Mills Hall and add an addition to the new School of Music for offices and education to the north. There is also planning occurring to expand the Art Lofts for the Department of Art.
    - Cameron: Long-term, do you bring the arts back in-line with music?
    - Scholz: The Art Lofts are only a couple blocks from Chazen and fits this arts corridor idea.
      - Cameron: It is a long walk.
      - Scholz: Dean Hess will discuss this topic.
- h. University of Wisconsin-Madison Police Department (UWPD), Chief Kristen Roman
  - Third largest law enforcement agency in Dane County and only triple accredited agency in Wisconsin.
  - UWPD facilitates the mission of the university.
  - Responsibilities have increased as of late:
    - Upham Woods patrol.
    - Health Sciences Learning Campus coverage.
    - Chazen expansion.
    - University Hospital.
    - UW-Extension coming over has increased responsibility.
    - Lake Rescue and Safety are now UWPD responsibility.
    - Access Control and Campus Security Camera programs.
    - Select agent lab employee background investigations.
    - Community Advisory Council.
  - 2017 addition brought all units back under one roof and was immediately filled to capacity.
  - Current building cannot expand vertically due to structural and building design limitations.
  - Growth of campus student population is a driver of space needs.
    - Most contacts are with undergraduates.
      - 170 calls/day, 62,000 calls from campus in 2018

- 10,500 alarm activations
    - 196 cases referred to the DA
    - 4,700 pieces of property housed
    - 2,800 trained in active threat
  - UWPD prefers to be a centralized department without satellites. This is the most efficient and effective way to meet needs of the campus.
  - UWPD requires 22 months to get a police officer on the road.
  - Currently 135 of 145 authorized positions are filled, in next three years hope to add ~35 additional employees. With these people also comes space for their ‘stuff’.
- i. Project: Renovation + Feasibility Study + Project Request for additional ~4.5K ASF
- Renovate space at 1433 Monroe Street – Air Force ROTC.
    - Crandall: 1433 is a 2-story building and what prevents you from going up vertically?
      - Romine: Yes, the addition space recently completed was not designed to go vertical.
    - Paulson: What is the SF of the Air Force ROTC building? Not suggesting we move them, but is it possible to take over that area?
      - Silbernagle: 4,600 SF, UWPD needs about 4,500 ASF
      - Darling: ROTC is currently decentralized on campus. They use the facilities they have the best they can. There is a consolidated building discussion that has not risen through our prioritization process nor has it received traction outside of UW.
        - i. Romine: This is the wall we keep running up against.
    - Markel: I was on the CPC when the new addition was approved. Being too small was not something that rose to the level of urgency at that time.
      - Romine: There was financial issues and funding was very tight.
    - Markel: The Feasibility study...what is the ideal timeline to serve you? Are you hoping for 20-30 years?
      - Romine: the anticipated growth is unprecedented...we expect to level off after this near term growth.
      - Sasso: Chief Riseling knew she could only get \$4.8M. The building was known to be a T-shirt that just barely fit.
    - Guest: This will increase for people, where are your vehicles going?
      - Sasso: The Feasibility study will address this issue.
    - Sharp: Expansion of campus police doesn’t make all students feel safe...I’d ask that you consider the implications and the university’s commitment to EID on campus.
- j. Office of the Vice Chancellor for Research and Graduate Education (OVCERGE), Interim Vice Chancellor Steve Ackerman
- Mission of OVCERGE is to foster outstanding research at UW-Madison and improve the competitiveness of our faculty, staff, and students as they pursue their research programs.
  - There are currently 17 multidisciplinary research centers across 4 divisions.
- k. Project #1: Arboretum New Consolidated Facility
- Commitment to stewardship of our environmental resources
  - There is a need for educational and programmatic space – which ties to revenue
  - Deteriorating building is creating missed opportunities for programming, research, and education.
  - \$3-5M, 2,500 GSF
- l. Project #2: WIMR – Nonhuman Primate Vivarium Space
- NIH C06 Award to grow infectious disease research
  - \$3M funded by NIH grant, \$1.09M replacement loading dock not covered by NIH grant.
- m. Project #3: WIMR Marmoset Precision Medicine Core
- Increase in demand for embryonic genome editing and gene therapy
  - \$11.5M – grant funding proposal is pending
- Strategic Objectives

- Improve educational programming and student access to research opportunities.
- Nurture excellence in research and scholarship
- Optimize research and scholarship infrastructure
- Promote stewardship of resources
- Bring value to Wisconsin citizens
- Address complex problems in the state and world.
- Paulson: General Revenue Supporting Borrowing for #1 and #2?
  - Ackerman: Seeking some gift funds in addition to GFSB.
- Markel: Research for gene editing and bringing on campus, are their public concerns?
  - Ryan: The connection is more important. It currently does not exist.
  - Wells: This activity already occurs on campus. It exists.
  - O'Connor: As a researcher on primates I have not had issues, but many of these spaces are set to support researchers beyond just UW.
  - Ackerman: Many more protests in the 90's. They appear to be more online through social media nowadays.
  - Darling: In order to have an animal facility next to a hospital it is essential that it is clean and operated efficiently. Air quality and cleanliness are paramount.
  - Ackerman: We are known for being able to do that.
  - Wells: The existing primate center was a partnership with the School of Medicine and Public Health and WIMR. What is proposed is part of our initial planning to benefit primates.
- Berridge: #1 is to do planning?
  - Darling: \$3-5M is to build a consolidated facility.
- Scholz – We have another primate lab on campus. Harlow Primate Lab is part of L&S. There are many building challenges for building in L&S, the Harlow Primate Lab was not mentioned. As a committee, it would be unfortunate if we do not consider other buildings or areas of campus that are not as noticeable but are valuable.
  - Berridge: How do you value research? Research dollars is one way, not the only way. Harlow Primate Lab is 100% funded by research and has done very valuable contributions to the world. We know the lineage of the monkeys over a very long period. This could be priceless. It is behavioral and how do you support that. Chris Coe is amazing, and if/when he retires it is uncertain if the Primate Lab can continue. For the campus, the facility is decrepit, but the animals are very well cared for. How valuable is this resource to campus? It requires a unique co-housing facility which varies from other primate areas.
- Scholz: The point is – the 4<sup>th</sup> most pressing problem for one unit is enormously important for the rest of campus. The scale of operations varies per SCD.
- Markel: L&S is the only unit without AAALAC (The Association for Assessment and Accreditation of Laboratory Animal Care) accreditation on campus. This should be a goal on campus and we should set that standard as a top tier research institution.
  - Wilcots: Cost of AAALAC is an \$18M investment. The nature of Harlow Primate Research is much different than the rest of campus. We can't combine the research due to the type of behavioral vs. disease research. L&S needs a different type of facility which requires a major impact on prioritization. The ability to get NIH money has not been hindered by non-AAALAC accreditation...so it hasn't been a priority.
  - Berridge: As co-chair of RARC (Research Animal Resources and Compliance) and an animal researcher. I don't see AAALAC accreditation as a black-eye. In this fiscal climate our dollars can be spent on higher priorities.
  - Robertson: There are deficiencies in research facilities across campus, whether considering animals or not. Research infrastructure space across campus should be looked at critically to remain competitive and relevant.

- ANNOUNCEMENTS

- a. Next meeting is October 31, 2019 – School of Education Room 159

- MEETING ADJOURNMENT

- a. Scholz adjourned the meeting at 9:55am